

**Board of Directors
Open Meeting Minutes**

February 3, 2022

By Teams Meeting

Members	Ms. Fay Lim-Lambie, Mr. Joseph Amato, Ms. Azi Bolorchi, Mr. Dev Chopra, Ms. Krista Collinson, Dr. Eyal Golan, Mr. Peter Hargitai, Dr. Steven Jackson, Ms. Marion Kirsh, Ms. Joby McKenzie, Ms. Ruby Philip-Katyal, Ms. Rina Pillitteri, Dr. Nikila Ravindran, Ms. Deryn Rizzi, Mr. David Steinberg, Mr. Altaf Stationwala, Ms. Mary-Agnes Wilson, Ms. Stephanie Zee
Senior Leadership Team	Ms. Stav D’Andrea, Ms. Krista Finlay, Ms. Natalie Hovey, Mr. David Stolte, Ms. Allison Trenholm
Regrets	Mr. Raj Uttamchandani
Resources	Ms. Cleo Surace

1.0 Call to Order and Approval of Agenda

Ms. Fay Lim-Lambie, Chair of the Board, called the meeting to order at 4:00 p.m. and confirmed quorum.

MOVED by Ms. Marion Kirsh and **SECONDED** by Ms. Stephanie Zee that the agenda for the February 3, 2022 meeting be approved, as presented.

CARRIED

2.0 Declaration of Conflict of Interest

All those in attendance were reminded of their responsibilities with respect to Conflict of Interest and no conflicts were declared.

3.0 Approval of the Consent Agenda

MOVED by Mr. David Steinberg and **SECONDED** by Azi Bolorchi that the consent agenda be approved, as presented.

CARRIED

4.0 Chair’s Remarks

Ms. Fay Lim-Lambie welcomed Board members and welcomed Natalie Hovey, new Vice President, Finance and CFO and Dr. Nikila Ravindran, new Vice President of the Professional Staff Association. She noted that on January 19, 2022, the Professional Staff Association held a special election of officers and

acclaimed Dr. Eyal Golan as President, and Dr. Nikila Ravindran as Vice President. It was noted that the Board meeting was condensed due to there being no committee updates or reports from the CEO, CNE or COS, as there were no board committee meetings in January to enable management to respond to the Omicron surge.

5.0 Board Education

Dr. Danny Chan joined the meeting. The Board received an update on the COVID-19 Omicron variant and the misleading headlines which suggest that Omicron is a milder version of COVID. Dr. Chan indicated that the Omicron variant has surged to very high levels in a relatively short period of time. He explained that while less people were admitted to the ICU during the Omicron surge, the variant still caused severe disease leading to significant hospitalizations. He indicated that hospital systems have had to manage the inpatient burden and the associated illness in staff which created HR issues and staffing shortages. The Board had an opportunity to ask questions.

6.0 Committee Reports

6.1 Executive Committee

6.1.1 CVH Fit Out of Shelled Spaces

Ms. Fay Lim-Lambie, Chair, referred to the pre-circulated materials that were included in the Board Package. As per requirement of the “Signing Authority and Delegation Policy”, Management is seeking Board of Directors authority for the expenditures required to further advance and complete the Cortellucci Vaughan Hospital shelled fit-out variation.

MOVED by Ms. Krista Collinson and **SECONDED** by Ms. Joby McKenzie:

WHEREAS, Mackenzie Health included shelled space for future acute care expansion of the Cortellucci Vaughan Hospital (CVH) facility as a key component of the future growth strategy;

AND, the Ministry of Health approved Mackenzie Health to include the shelled space as part of its approval of the CVH project;

AND, the need for additional acute care capacity has been long-standing issue that has been exacerbated by the pandemic;

AND, Mackenzie Health is one of two hospitals in the Province (the other is Halton Healthcare) with significant shell space and able to add acute care capacity within a recently built new hospital;

AND, Mackenzie Health and Halton Healthcare entered discussions with Ontario Health and the Ministry of Health in early 2021 regarding the opportunity to accelerate the addition of acute care capacity through the fit-out of the shell spaces;

AND, Ontario Health and the Ministry of Health are supportive of a regional model that would make the additional capacity available as system capacity and provide maximum flexibility;

AND, the Project Agreement between Mackenzie Health and Project Co provides a variation process for additional work within the completed hospital facility;

AND, Mackenzie Health was requested by the Ministry of Health to submit a proposal for the fit-out of the shell space at CVH;

AND, the Ministry of Health, on July 15, 2021, provided support for Mackenzie Health (and Halton Healthcare) to issue a Variation Enquiry and Variation Directive to Project Co for the design and costs of the fit-out of shelled space, with implementation of a construction project to be a subsequent step requiring approval;

AND, Mackenzie Health, on July 16, 2021, issued the Variation Estimate and Variation Directive to Project Co.;

AND, the first phase of the Variation scope has a cost of \$3.5 million for Project Co fees, and will be completed in mid February 2022;

AND, the second phase of the Variation scope has a cost estimate of approximately \$9 million for Project Co fees, and is set to begin in February 2022 and completed in September 2022;

AND, the costs of the work associated with preparing the variation is expected to be reimbursed by the Ministry of Health, based on its letter of support to Mackenzie Health;

AND, the continuous planning of the variation scope is important to be able to maintain the Project Co team of architects, engineers, planners, and other specialty consultants;

AND, the second phase of the Variation work will result in accumulated expenditures to Project Co that exceed \$5 million and therefore require Board of Directors authority based on Mackenzie Health signing authority policy,

BE IT RESOLVED that the Mackenzie Health Board of Directors authorizes the expenditures to Project Co. to further advance and complete the Cortellucci Vaughan Hospital shelled fit-out variations.

CARRIED

7.0 Comments/Reports

7.1 Chief Executive Officer

There was no business to address under this item.

7.2 Chief Nursing Executive

There was no business to address under this item.

7.3 Chief of Staff

There was no business to address under this item.

7.4 Professional Staff Association

Dr. Eyal Golan provided an overview of the Professional Staff Association. Specific goals for the next 18 months will be presented at the next Board of Directors meeting.

8.0 Other Business

There was no business to address under this item.

9.0 Adjournment

There being no further business, the meeting adjourned at 4:50 p.m.