

**Board of Directors
Open Meeting Minutes**

March 24, 2022

By Teams Meeting

Members	Ms. Fay Lim-Lambie, Mr. Joseph Amato, Ms. Azi Boloorch, Mr. Dev Chopra, Ms. Krista Collinson, Dr. Eyal Golan, Mr. Peter Hargitai, Dr. Steven Jackson, Ms. Marion Kirsh, Ms. Ruby Philip-Katyal, Ms. Rina Pillitteri, Dr. Nikila Ravindran, Ms. Deryn Rizzi, Mr. David Steinberg, Mr. Altaf Stationwala, Ms. Mary-Agnes Wilson, Ms. Stephanie Zee
Senior Leadership Team	Ms. Stav D'Andrea, Ms. Krista Finlay, Ms. Natalie Hovey, Mr. David Stolte, Ms. Allison Trenholm
Regrets	Ms. Joby McKenzie, Mr. Raj Uttamchandani
Resources	Ms. Cleo Surace

1.0 Call to Order and Approval of Agenda

Ms. Fay Lim-Lambie, Chair of the Board, called the meeting to order at 4:00 p.m. and confirmed quorum.

MOVED by Ms. Marion Kirsh and **SECONDED** by Ms. Stephanie Zee that the agenda for the March 24, 2022 meeting be approved, as presented.

CARRIED**2.0 Declaration of Conflict of Interest**

All those in attendance were reminded of their responsibilities with respect to Conflict of Interest and no conflicts were declared.

3.0 Approval of the Consent Agenda

MOVED by Ms. Azi Boloorch and **SECONDED** by Ms. Deryn Rizzi that the consent agenda be approved, as presented.

- **Open Board of Directors Minutes – February 3, 2022**

BE IT RESOLVED that the Board of Directors approves the February 3, 2022 Board of Directors Open Meeting Minutes.

Finance and Audit Committee

- **L-SAA Declaration of Compliance – Schedule E**

BE IT RESOLVED that the Board of Directors authorize the CEO to sign the L-SAA Declaration of

Compliance for the period January 1, 2021 to ending December 31, 2021.

- **Executive Compensation Restraint Compliance**

BE IT RESOLVED that the Board of Directors authorize the CEO to sign-off on the Ministry Compliance Report for the period ending March 31, 2022.

CARRIED

4.0 Chair's Remarks

Ms. Fay Lim-Lambie welcomed Board members. In addition to the Chair's Report included in the consent agenda package, Fay provided an update on recent achievements. Mackenzie Health revalidated HIMSS EMRAM Stage 7 on March 23, 2022. The revalidation means our highly engaged EMR culture helps drive robust safety, quality, patient experience and innovation outcomes that benefits both the hospital and patients in our community. The review team from HIMSS recognized that Mackenzie Health's use of the EMR has matured significantly during the last 3 years and the incredible user adoption has contributed to the success of the system. Mackenzie Health is the first Epic hospital in Canada to receive the status. Sick Kids and CHEO as well as St. Joe's Hamilton have also validated at the Stage 7 level in 2022 after following Mackenzie Health's lead in implementing Epic. CAMH and Ontario Shores, two Mental Health facilities in Ontario, are also at the Stage 7 level.

Also, in recognition of the highly successful Cortellucci Vaughan Hospital project, Mackenzie Health and Plenary Health received a Highly Commended award in the category of Social Infrastructure Project of the Year at the international P3 Awards. Projects from around the world were evaluated by a panel of P3 and infrastructure experts. David Stolte attended the event in New York City on March 23, 2022.

Mr. Matt Anderson and Ms. Susan deRyk from Ontario Health will present to the Board at the May 26 Board Meeting.

5.0 Committee Reports

5.1 Quality, Safety and Risk Committee

Ms. Azi Bolorchi, Chair of the Quality, Safety and Risk Committee provided the Board of Directors with an overview of the February 15, 2022 meeting. The Chair's report was included in the pre-circulated materials. Ms. Azi Bolorchi presented the following resolution items before the Board:

5.1.1 Hospital Quality Improvement Plan 2022/23

MOVED by Ms. Marion Kirsh and **SECONDED** by Mr. Peter Hargitai:

BE IT RESOLVED that the Board of Directors approve the 2022-2023 Hospital Quality Improvement Plan (QIP).

CARRIED

5.1.2 Long Term Care Quality Improvement Plan 2022/23

MOVED by Mr. Peter Hargitai and **SECONDED** by Mr. Dev Chopra:

BE IT RESOLVED that the Board of Directors approve the 2022-2023 Long Term Care Quality Improvement Plan (QIP).

CARRIED

5.2 Governance Committee

Ms. Ruby Philip-Katyal, Chair of the Governance Committee provided the Board of Directors with an overview of the February 24, 2022 meeting. The Chair's report was included in the pre-circulated materials. Ms. Ruby Philip-Katyal presented the following resolution item before the Board:

5.2.1 Board Education Plan

MOVED by Ms. Azi Bolorchi and **SECONDED** by Ms. Marion Kirsh:

WHEREAS having a board orientation and education program is important for ensuring directors and committee members have the necessary and up-to-date knowledge and skill sets to effectively execute their governance responsibilities;

AND WHEREAS the board's continuing education policy and education and orientation program align with leading governance practice, including the Guide to Good Governance and standards set out by Accreditation Canada;

AND WHEREAS the board has provided input and feedback to help shape the education and orientation program and annual education plan;

NOW THEREFORE BE IT RESOLVED THAT the Board endorses the Board Education and Orientation Program and the Board Annual Education Plan for FY2021-2022.

CARRIED

5.3 Finance & Audit Committee

Ms. Stephanie Zee, Chair of the Finance and Audit Committee provided the Board of Directors with an overview of the February 28 and March 22, 2022 meetings. The Chair's report was included in the pre-circulated materials. Ms. Stephanie Zee presented the following resolution items before the Board:

5.3.1 2021/22 Year End Audit – Audit Plan

MOVED by Ms. Krista Collinson and **SECONDED** by Mr. Dev Chopra:

BE IT RESOLVED that the Board of Directors approve the 2021/2022 year-end audit plan and confirmation of changes letter, as presented

CARRIED

5.3.2 2022/23 Annual Operating & Capital Budget

MOVED by Mr. Dev Chopra and **SECONDED** by Ms. Ruby Philip-Katyal:

WHEREAS the Ministry of Health and Ontario Health is supporting a rollover of the Hospital Accountability Planning Submission (HAPS) which does not require Mackenzie Health to submit a HAPS for 2022/23;

AND WHEREAS Mackenzie Health still has an outstanding request for \$25M which was committed in a final funding letter dated March 16, 2020, for the full opening of Cortellucci Vaughan Hospital;

AND WHEREAS COVID expenses are still unknown going into the next fiscal year.

NOW THEREFORE BE IT RESOLVED that the Board of Directors approves that a balanced budget will not be developed for fiscal 2022-23 and the planning assumption for fiscal 2022-23 is a deficit of \$39.5M.

CARRIED

5.4 Human Resources Committee

Ms. Stav D'Andrea, VP, provided an update on behalf of Ms. Joby Mckenzie Chair of the Human Resource. The Board of Directors received with an overview of the March 8, 2022 meeting. The Chair's report was included in the pre-circulated materials.

6.0 Comments/Reports

6.1 Chief Executive Officer

There was no business to address under this item.

6.2 Chief Nursing Executive

Ms. Mary-Agnes Wilson, Chief Nursing Executive, referred to the pre-circulated presentation that was included in the Board Package. The Board of Directors received an update on patient care excellence and Nursing Work Environments approach and outcomes. Ms. Wilson noted that a consistent international body of research linked Nursing Work Environments (nurse staffing) to quality patient outcomes, nurse outcomes and organizational outcomes.

6.3 Chief of Staff

Dr. Steven Jackson, VP Medical Planning and Chief of Staff, referred to the pre-circulated presentation that was included in the Board package. A fulsome update was presented on the proposed changes to the Professional Staff By-Law.

6.4 Professional Staff Association

There was no business to address under this item. Dr. Eyal Golan will present PSA goals for the next 18 months at the next Board of Directors meeting.

7.0 Other Business

There was no business to address under this item.

8.0 Adjournment

There being no further business, the meeting adjourned at 5:20 p.m.