

**Board of Directors
Open Meeting Minutes**

March 23, 2023
Mackenzie Richmond Hill

Members	Mr. Joseph Amato, Ms. Azi Boloorch, Mr. Dev Chopra, Ms. Krista Collinson, Dr. Jen Chyang Lai, Mr. Peter Hargitai, Dr. Steven Jackson, Ms. Marion Kirsh, Ms. Joby McKenzie, Ruby Philip-Katyal, Dr. Nikila Ravindran, Mr. David Steinberg, Mr. Altaf Stationwala, Ms. Mary-Agnes Wilson, Ms. Stephanie Zee
Executive Leadership Team	Ms. Stav D'Andrea, Ms. Luci Anderson, Ms. Purvi Desai, Ms. Natalie Hovey, Mr. David Stolte, Ms. Allison Trenholm
Regrets	Ms. Fay Lim-Lambie, Ms. Deryn Rizzi, Mr. Moris Pilla, Mr. Raj Uttamchandani
Guest	Mr. Mario Paura, Vice Chair, Mackenzie Health Foundation
Resources	Ms. Cleo Surace

1.0 Land Acknowledgement, Call to Order and Approval of Agenda

Ms. Stephanie Zee called the meeting to order at 4:00 p.m. and confirmed quorum.

Ms. Stephanie Zee, Vice Chair of the Board, provided the land acknowledgement as a demonstration of recognition and respect for Indigenous peoples of Canada.

Mackenzie Health is situated on treaty lands that have been lived on and cared for by generations of the Mississaugas of the Credit. It is the traditional territory of other First Nations including the Haudenosaunee and the Wendat. This land is currently home to many First Nations, Métis and Inuit people today. Mackenzie Health is grateful for the opportunity to deliver essential care to patients in this territory.

MOVED by David Steinberg and **SECONDED** by Dev Chopra that the agenda for the March 23, 2023 meeting be approved, as presented.

CARRIED

2.0 Declaration of Conflict of Interest

All those in attendance were reminded of their responsibilities with respect to Conflict of Interest and no conflicts were declared.

3.0 Approval of the Consent Agenda

MOVED by David Steinberg and **SECONDED** by Dev Chopra that the consent agenda be approved, as presented.

CARRIED

4.0 Chair's Remarks

Ms. Stephanie Zee welcomed Directors to the Board Meeting.

5.0 Committee Reports

5.1 Quality, Safety and Risk Committee

Ms. Mary-Agnes Wilson provided the Board of Directors with an overview of the February 14, 2023 meeting. The Chair's report was included in the pre-circulated materials. The committee workplan is tracking as planned. The committee received updates on the Quality Improvement Plan for 2023/24, Patient Safety Incidents, ICU Program and Continuing Care & Reactivation Care & Stroke Program.

Ms. Mary-Agnes Wilson presented the following resolution items before the Board:

5.1.1 Hospital Quality Improvement Plan 2023/24

MOVED by Ms. Azi Bolorchi and **SECONDED** by Ms. Joby McKenzie:

BE IT RESOLVED that the Board of Directors approve the 2023-2024 Hospital Quality Improvement Plan (QIP).

CARRIED

5.1.2 Long Term Care Quality Improvement Plan 2023/24

MOVED by Ms. Azi Bolorchi and **SECONDED** by Ms. Ruby Philip-Katyal:

BE IT RESOLVED that the Board of Directors approve the 2023-2024 Long Term Care Quality Improvement Plan (QIP).

CARRIED

5.2 Finance & Audit Committee

Mr. Dev Chopra, Chair of the Finance and Audit Committee provided the Board of Directors with an overview of the March 7, 2023 meeting. The Chair's report was included in the pre-circulated materials. Mr. Chopra provided an update on the 2023/24 Capital Plan budget, privacy update, new Investment Policy and the Service Accountability Agreements (SAA's). Mackenzie Health did not receive the SAA's at the time of the last Finance and Audit Committee meeting on March 7, 2023. The SAA's should be signed by the CEO and Board Chair by March 31st of each fiscal year. An extension will be requested to enable Management to bring forward an IDS for the SAA's to the Finance and Audit Committee meeting May 23, 2023 and to the Board for approval on May 25th.

Mr. Dev Chopra presented the following resolution items before the Board:

5.2.1 2023/24 Capital Budget/Capital Plan

MOVED by Ms. Marion Kirsh and **SECONDED** by Ms. Ruby Philip-Katyal:

BE IT RESOLVED that the Board of Directors approve the 2023/2024 capital plan which incorporates an allocation of own-funds cash for \$33.6 million and a capital budget of \$35.3 million, as presented.

CARRIED

5.2.2 Freedom of Information & Protection of Privacy Delegation of Authority

MOVED by Mr. Joseph Amato and **SECONDED** by Ms. Joby McKenzie:

BE IT RESOLVED that the Board of Directors authorizes the Board Chair to sign-off on the proposed comprehensive Delegation of Authority letter.

CARRIED

5.2.3 Investment Policy and Signing Authority Delegation Policy

MOVED by Ms. Joby McKenzie and **SECONDED** by Ms. Marion Kirsh:

BE IT RESOLVED that the Board of Directors approves the Investment Policy, as presented.

CARRIED

MOVED by Ms. Stephanie Zee and **SECONDED** by Ms. Azi Bolorchi:

BE IT RESOLVED that the Board of Directors approves the proposed changes to the Signing Authority Delegation Policy.

CARRIED

5.3 Human Resources Committee

Ms. Joby McKenzie, Chair of the Human Resources Committee provided an overview of the March 9, 2023 meeting. The Chair's report was included in the pre-circulated materials. The committee received updates on Continuing Care and Community Integration, Executive Compensation for Quality Improvement Plan, recruitment and retention, healthy workplace and safety report, and medical planning report. Ms. Joby McKenzie presented the following resolution item before the Board:

MOVED by Ms. Azi Bolorchi and **SECONDED** by Ms. Marion Kirsh:

BE IT RESOLVED that the Board of Directors approves the Executive Compensation Accountability summary for the 2023/24 Quality Improvement Plan (QIP).

CARRIED

5.4 Governance Committee

Ms. Ruby Philip-Katyal, Chair of the Governance Committee provided an update on the Nominations Sub-Committee and the process for new director recruitment. Ms. Katyal referred to the pre-circulated Board Self-Assessment Survey results and highlighted areas of strength and areas identified for improvement, including integration and education.

6.0 Comments/Reports

6.1 Chief Executive Officer

There was no business to address under this item.

6.2 Chief Nursing Executive

Ms. Mary-Agnes Wilson, Chief Nursing Executive, referred to the pre-circulated presentation included in the Board Package. The Board of Directors received an update on caring for seniors in our community and home and community supports put in place.

6.3 Chief of Staff

There was no business to address under this item.

6.4 Professional Staff Association

There was no business to address under this item.

7.0 Other Business

There was no business to address under this item.

8.0 Adjournment

There being no further business, the meeting adjourned at 5:10 p.m.