



Board of Directors Open Meeting Minutes

March 30, 2020
By Conference Call

Members	Mr. Mark Falbo, Mr. Joseph Amato, Ms. Azi Boloorch, Mr. Dev Chopra, Mr. Gary D’Andrea, Mr. Peter Hargitai, Mr. Anthony Ianni, Dr. Steven Jackson, Ms. Marion Kirsh, Mr. Len Koroneos, Ms. Fay Lim-Lambie, Dr. Joby McKenzie, Ms. Ruby Philip-Katyal, Mr. Altaf Stationwala, Dr. Robert Wang, Ms. Mary-Agnes Wilson, Ms. Stephanie Zee
Senior Leadership Team	Ms. Stav D’Andrea, Ms. Krista Finlay, Mr. David Stolte, Mr. Richard Tam, Ms. Allison Trenholm, Ms. Terry Villella
Regrets	Dr. Shefali Dave, Ms. Rina Pillitteri,
Resources	Ms. Sophie Stratos

1.0 Call to Order and Approval of Agenda

Mr. Mark Falbo, Chair of the Board, called the meeting to order at 4:00 p.m. and confirmed quorum.

MOVED by Ms. Stephanie Zee and **SECONDED** by Ms. Peter Hargitai that the agenda for the March 30, 2020 meeting be approved, as presented.

CARRIED

2.0 Declaration of Conflict of Interest

All those in attendance were reminded of their responsibilities with respect to Conflict of Interest and no conflicts were declared.

3.0 Approval of the Consent Agenda

MOVED by Dr. Joby McKenzie and **SECONDED** by Ms. Stephanie Zee that the consent agenda be approved, as presented.

CARRIED

4.0 Chair's Remarks

The Chair's remarks included Mackenzie Health's utmost commitment to the effective and safe care of our community, our staff, our patients, and our families. Witnessing our front-line workers and many others behind the scenes manage COVID-19 and other day to day clinical services with such poise and compassion is remarkable. The Board should take confidence that our CEO, COS, PSA President and all SLT are collaborating very effectively to ensure open channels of communication during this time. On behalf of the Board, the Chair expressed sincere gratitude to management for the incredible efforts in incident planning, attention to staff and patients in a time of constant change.

The Chair shared some of the activities that have occurred since the last Board meeting. It was a pleasure for Board Members and staff from the hospital and foundation to attend the mayors' annual luncheons, the first with Mayor Dave Barrow and later in February with Mayor Maurizio Bevilacqua. He thanked all the directors for making the time to participate in the joint retreat with the Foundation Board on March 4th. Altaf Stationwala presented an update on Mackenzie Health to the Vaughan City Council earlier in March. The Chair was also pleased to meet this past month with his fellow hospital board chairs including Southlake and Markham-Stouffville. The Chair and the CEO had a positive meeting with Deputy Minister Helen Angus and Ministry of Health Staff regarding the Third-Party Reviewer's recommendations. The first Planning and Development Committee meeting was held in the Mackenzie Vaughan Hospital on February 25th.

5.0 Presentations

5.1 Health System and Emerging Issues Update

Mr. Anthony Dale, President and CEO of the Ontario Hospital Association, provided a presentation on COVID-19: A Turning Point for the Ontario Government. For the past year and a half, the Government had an intense focus on fiscal efficiency and deficit reduction. The priority was balancing the budget. The Government's health priorities were ending hallway health care and system restructuring with Ontario Health and OHTs. COVID-19 was a true turning point with the Government.

COVID-19 is a devastating pandemic that seriously threatens Ontario's critical care capacity. Responding to the crisis has halted every other Government priority and obliterated certainty around fiscal position, both provincially and federally. There is optimism that we will moderate the curve of the outbreak over the next several months and possibly find stability by the Fall. Given the sheer demands of the response to the pandemic, the long-term Government outlook and priorities are unknown.

Ontario's Action Plan 2020 – Responding to COVID-19 – includes \$7 billion in direct supports and \$10 billion in tax and other deferrals. Health Care is to receive \$3.3 billion including \$2.1 billion for new COVID-19 responses measures and \$1.2 billion to improve the health care system. The hospital sector is to receive \$935 million including \$594 million to address capacity

issues, \$341 million for an additional 1,000 acute care, 500 critical care beds, as well as the opening of assessment centres. An additional \$124 million to go to 90+ transitional care projects. Other health investments include long-term care surge capacity, public health, PPE, research and innovation, home and community capacity. Ontario's fiscal forecast is projecting a deficit of \$9.2 billion in 2019–20 and as a result of COVID-19, planning for a deficit of \$20.5 billion in 2020–21. The outbreak has affected near-term economic growth outlook with forecasts trending down.

Lessons learned include overcapacity hospitals, inadequate service in the community, and a once-in-a-century event are a dangerous combination. Response to the pandemic will consume a colossal amount of resources. There is a need to rebuild capacity in hospitals and across the system. A national discussion is required, engaging the Government of Canada and the provinces.

6.0 Committee Reports

6.1 Finance and Audit Committee

Mr. Len Koroneos, Chair of the Finance and Audit Committee, referred to the pre-circulated report and presented the following resolution items before the Board:

6.1.1 H-SAA Amending Agreement to June 30, 2020

MOVED by Mr. Anthony Ianni and **SECONDED** by Ms. Stephanie Zee:

BE IT RESOLVED that the Board of Directors grants approval to sign off on the 2019/20 Hospital Service Accountability Amending Agreement, to extend the existing HSAA to June 30th, 2020 and allow for the transfer to Ontario Health.

CARRIED

6.1.2 M-SAA Declaration of Compliance

MOVED by Mr. Dev Chopra and **SECONDED** by Ms. Azi Boloorchhi:

BE IT RESOLVED that the Board of Directors authorize the Board Chair to sign the M–SAA Compliance Declaration, for the period of April 1, 2019 to March 31, 2020, as per section 8.1 (d) of the agreement indicating that the hospital has complied with the terms of the agreement without any exceptions identified.

CARRIED

6.1.3 L-SAA Declaration of Compliance – Schedule E

MOVED by Ms. Stephanie Zee and **SECONDED** by Ms. Azi Boloorchhi:

BE IT RESOLVED that the Board of Directors authorize the Board Chair to sign the L-SAA Declaration of Compliance for the period January 1, 2019 to ending December 31, 2019.

CARRIED

6.1.4 Executive Compensation Restraint Compliance

MOVED by Ms. Stephanie Zee and **SECONDED** by Ms. Marion Kirsh:

BE IT RESOLVED that the Board of Directors authorizes the CEO to sign-off on the Ministry Compliance Report for the period ending March 31, 2020.

CARRIED

6.2 Human Resources Committee

Ms. Marion Kirsh, Chair of the Human Resources Committee, provided highlights from the pre-circulated report that was included in the Board Package.

6.3 Quality, Safety and Risk Committee

Ms. Fay Lim-Lambie, Chair of the Quality, Safety and Risk Committee, referred to the pre-circulated materials that were included in the Board Package.

6.3.1 Hospital Quality Improvement Plan 2020/2021

MOVED by Ms. Ruby Philip-Katyal and **SECONDED** by Ms. Marion Kirsh:

BE IT RESOLVED that the Board of Directors approve the 2020/2021 Hospital Quality Improvement Plan (QIP).

CARRIED

6.3.2 Long Term Care Quality Improvement Plan 2020/2021

MOVED by Mr. Anthony Ianni and **SECONDED** by Mr. Len Koroneos:

BE IT RESOLVED that the Board of Directors approve the 2020/2021 Long Term Care Quality Improvement Plan (QIP).

CARRIED

7.0 Comments/Reports

7.1 Chief Executive Officer

There was no business to address under this item.

7.2 Chief Nursing Executive

There was no business to address under this item.

7.3 Chief of Staff

There was no business to address under this item.

7.4 Professional Staff Association

There was no business to address under this item.

8.0 Other Business

There was no business to address under this item.

9.0 Adjournment

There being no further business, the meeting adjourned at 4:45 p.m.